



AIMS CENTER

**W** UNIVERSITY of WASHINGTON

Psychiatry & Behavioral Sciences

# Resident Rotation: Collaborative Care Consultation Psychiatry

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# Module 3: Collaborative Care Teams



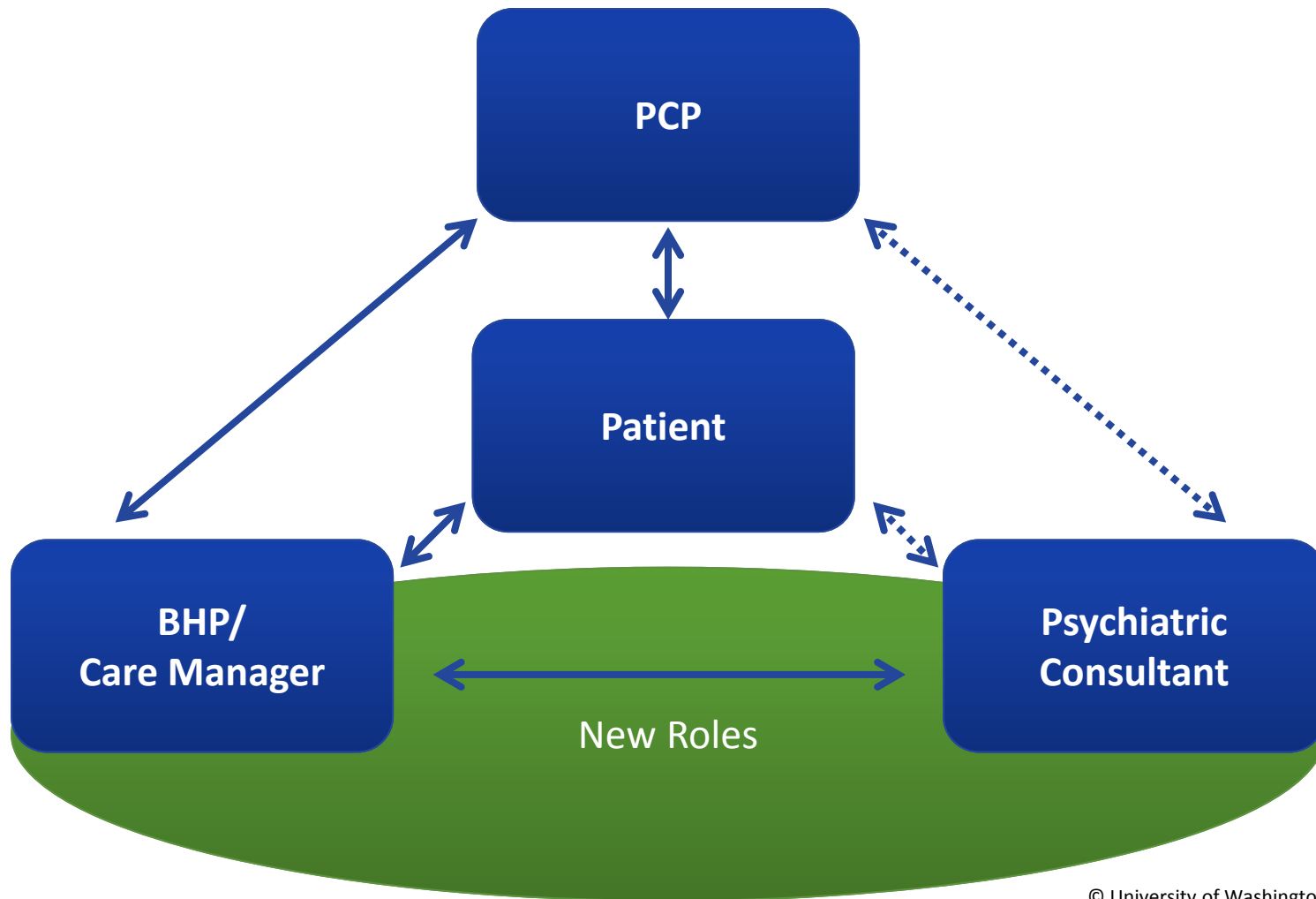
# Learning Objectives

- **By the end of this module, the participant will be able to:**
  - **Understand in more depth the typical role responsibilities for PCPs, care managers, and psychiatrists in Collaborative Care.**
  - **Relate Collaborative Care processes and roles to a typical primary care work flow and practice environment.**
  - **Demonstrate increased comfort in communications with both care managers and primary care providers.**
  - **Consider personally implanting strategies for improving communication with care managers and PCPs.**





# Collaborative Care Team





PCP



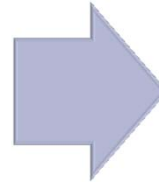


# Life of a Busy PCP

## Challenges:

- Large patient panels (1,500 – 2,500)
- Fast paced: 20-30 encounters / day
- Huge range of problems / responsibilities
  - Full range of medical, behavioral, social problems
  - Acute care, chronic care, prevention

*“Everything comes at me and I bat at the problem before me” → hard to keep track of what happens once treatments started*



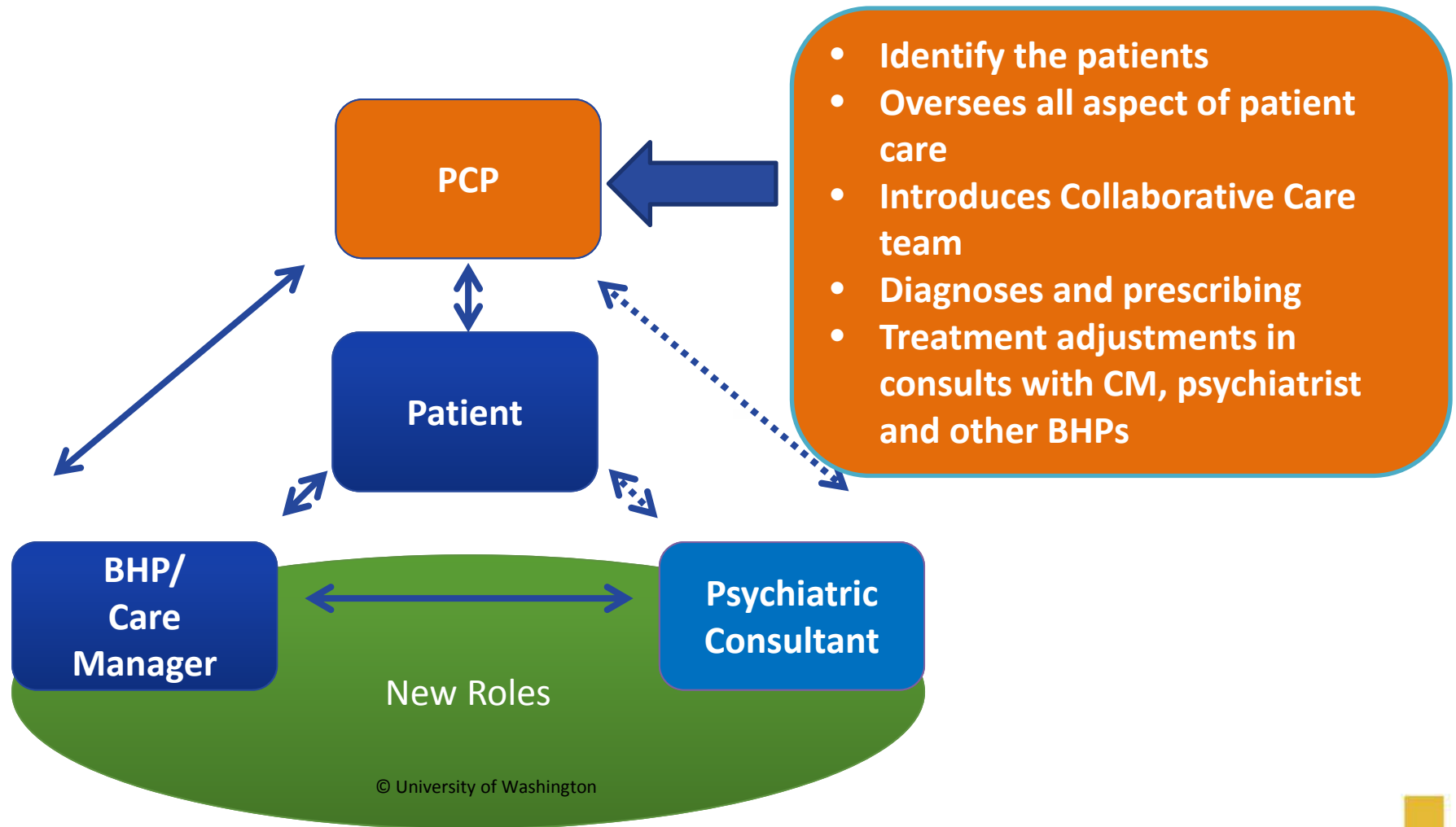
## Ways to cope:

- Focus:
  - What is the most serious?
  - What is practical to accomplish today?
- Diagnose and treat ‘over time’
- Get help → TEAMWORK

Need practical solutions & effective communication →  
COLLABORATIVE CARE



# PCPs





# Behavioral Health Providers (BHPs)/Care Managers (CM)







# BHP/Care Manager (CM)

- **Who are BHP/care manager (CM)?**
- **Typically MSW, LCSW, MA, RN, PhD, PsyD**
- **Variable clinical experience**





# BHP/Care Manager Skills

## Clinical Skills

- Basic assessment skills with use of common screening tools
- Concise, organized written and oral presentations

## Behavioral Medicine & Brief Psychotherapy

- Engage patient in developing a therapeutic alliance around mutually agreed goals and expectations of the treatment plan
- Support medication management by PCP
- Provide brief evidence-based psychotherapies (described later)

## Other Skills

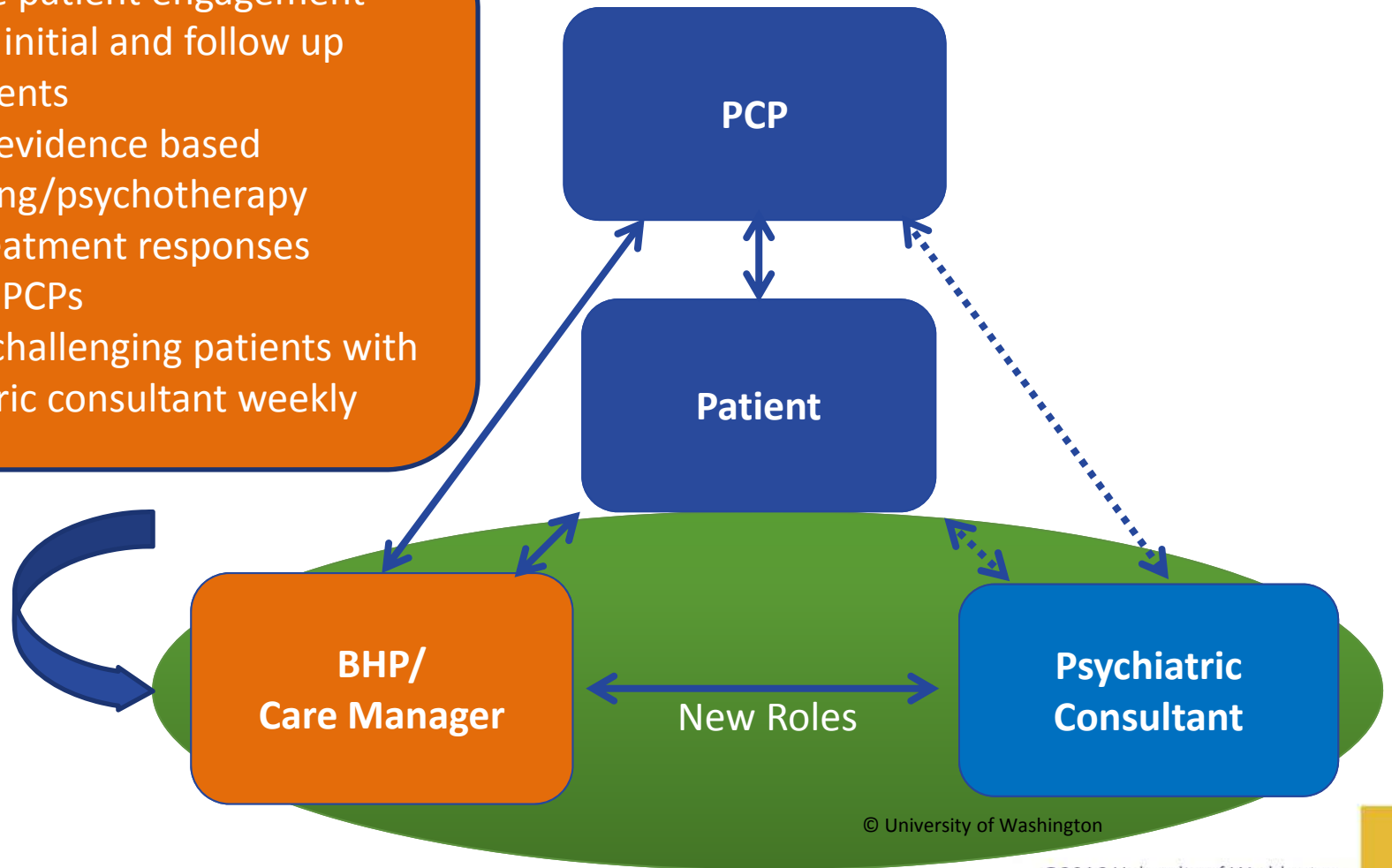
- Referrals to other behavioral health providers and community Resources
- Social work services
- Excellent communication skills in their key liaison role





# BHP/CM role

- Facilitate patient engagement
- Perform initial and follow up assessments
- Provide evidence based counseling/psychotherapy
- Track treatment responses
- Support PCPs
- Review challenging patients with psychiatric consultant weekly



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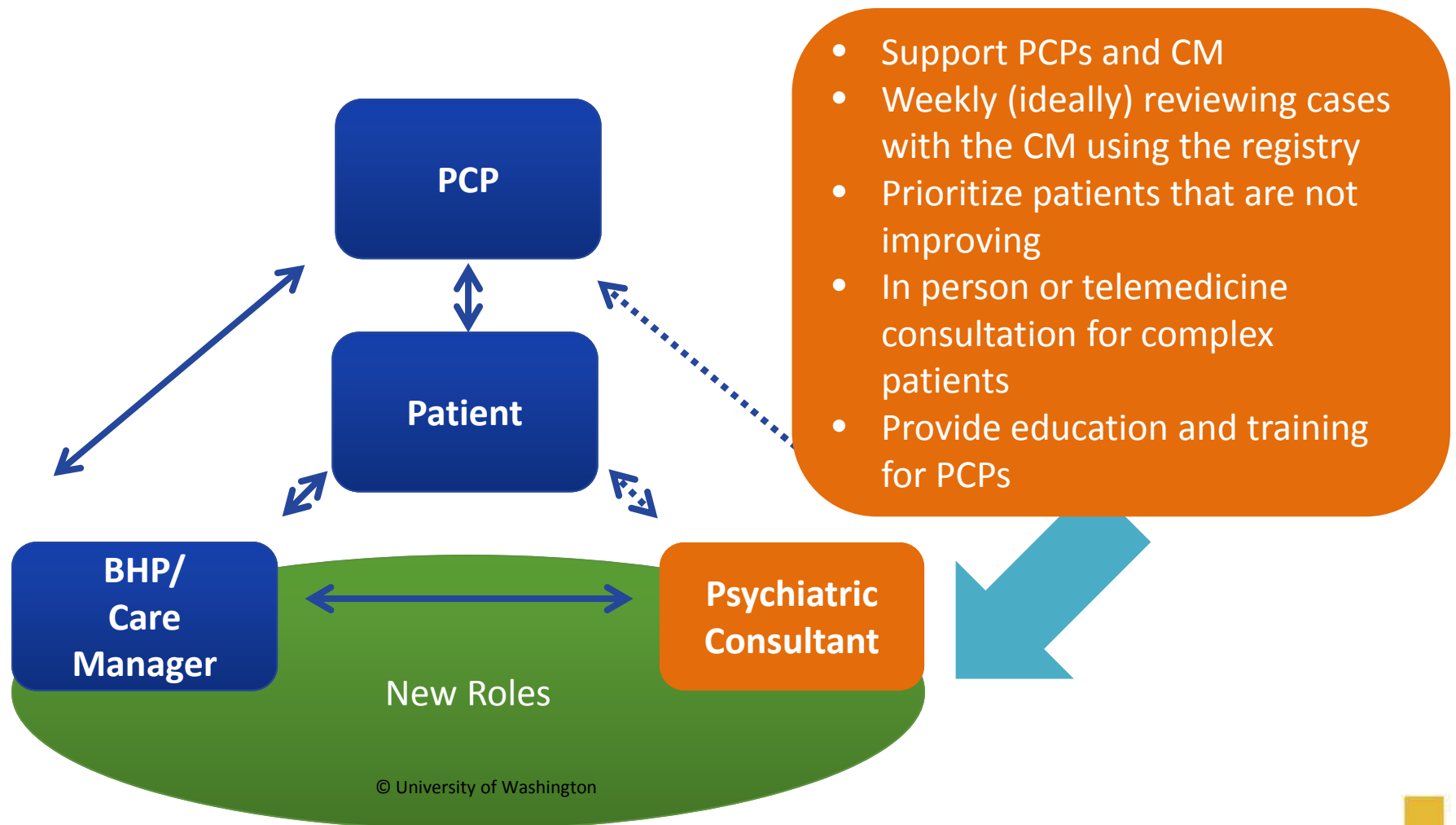


# Psychiatric Consultants





# Psychiatric Consultant Role



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# 'Other Partners'





# 'Other' Partners

- **Who are they?**
  - Health Navigator
  - Receptionists/Front Desk Staff
  - Medical Assistants
  - CEOs, Administrators, medical directors, clinic managers
- **Can be crucial in supporting the integrated care effort**
- **Important to 'nurture champions' here too!**





# Working as a Team







# Tips for Working with BHPs/Care Managers

- **Ask about training**
- **Knowing their strengths and limitations**
  - Helpful to learn (and rely) on existing training and strengths of BHP/CM
  - Be ready to build on limitations for consultation hour as well as local and centralized resources or work around with systemic aids ,e.g. structured symptoms rating scale for psychiatric symptoms reviews.
- **Monitor for various sources of ‘Burnout’**
  - Local clinical issues, patient populations, etc.
  - Provider support





# *Nicely* DONE

*Nicely*

**Build mutual trust and respect**

**D**

**Diagnosis –provisional or confirm**

**O**

**Offer concise feedback and suggestions**

**N**

**Next steps, “if-then” scenarios**

**E**

**Educational component**

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# Liability

*Consultation ranges from informal to formal*

**INFORMAL CONSULTATIVE**  
Curbsides, advice to PCP and BHP, no charting, not paid and not supervisor of BHP

**COMBINED COLLABORATIVE**  
Curbside with BHP, document recommendations in chart and paid

**FORMAL SUPERVISORY**  
Direct with patient after other steps unsuccessful, written opinion and paid  
Psychiatric provider administrative and clinical supervisor of BHP → ultimately responsible

**Collaborative Care should reduce risk:**

- Care manager supports the PCP
- Use of evidence-based tools
- Systematic, measurement-based follow-up
- Psychiatric consultant

Olick et al, Fam Med 2003  
Sederer, et al, 1998  
Sterling v Johns Hopkins Hospital., 2002



# Reflection Questions

- 1) What have been your experiences working as a psychiatrist in multidisciplinary care teams? Has sharing patient care, communication, teaching been enjoyable and frustrating?
- 2) To date, have you had any experience (e.g. telepsychiatry, 'curbside consultations' with medical colleagues or non-medical acquaintances) with providing indirect consulting in psychiatry?
- 3) How do you feel about a psychiatry consulting process that stresses iterative and longitudinal approaches to patient diagnosis and treatment?

